

# Town of Lunenburg

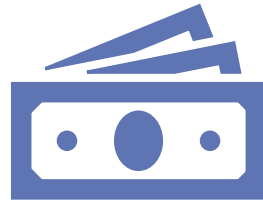


## Capital Investment Plan

January 26, 2023

Heather Lemieux, Town Manager

# What qualifies as a Capital Project?



The Town's Policy on Capital Expenditures (Financial Policy Section 3.02) defines capital projects as items that cost \$20,000 or more and have a useful life of three years or longer.

# What qualifies as a Capital Project?



The Massachusetts Association of Town Finance Committees defines capital projects as “major, non- recurring expenditures, for one of the following purposes:

- acquisition of land for a public purpose;
- construction of a new facility or external expansion or major rehabilitation of an existing one. Examples of such town facilities include public buildings, water and sewer lines, roads and playing fields;
- any planning, feasibility, engineering or design study related to a capital project or to a capital improvement program consisting of individual projects.
- equipment for public improvements when they are first constructed such as furniture, office equipment, or playground equipment;
- major equipment which is expensive and has a relatively long life such as a fire apparatus, garbage trucks, and construction equipment.

# Capital Planning Process

- The Capital Planning Committee (CPC) creates a Capital Plan that consists of all capital requests submitted by each town department for the next ten fiscal years.
- The CPC's first meeting to begin the FY24 Capital Planning process was on August 3rd, the Capital Planning documents were sent to departments in September and the Capital Planning Committee met with departments from late October until the end of November.
- This year the Town Manager transitioned the forms to the same software used for budgeting, ClearGov, and all the relevant information was submitted through this platform.
- The data collected is based on the UMass Collins Center Capital Planning documents that include various categories such as effectiveness of government, the effect on operating costs, effect on revenues, whether the project is mandated by the State or Federal government, whether grant funds are available, and how the project contributes to such things as economic growth, public safety, public health and education. Each category receives a rating and an overall score based on the aggregate score of all the categories (the higher the rating, the higher the priority).
- The Capital Planning Committee evaluates capital requests based on the responses to these categories and as a group, the CPC reviews the merits of all the projects. Each member submits their ranking of each project and these are averaged to achieve a composite ranking.

# Capital Planning Process

- The CPC prioritized 29 capital project requests for FY24 and provided the prioritized list to the Town Manager on December 28th.
- The Town Manager may modify this list of capital projects as part of the proposed budget for the next fiscal year. This capital budget is presented at the Annual Town Meeting, amended as necessary to reflect the will of Town Meeting, and voted on.
- This plan reflects the same projects that the CPC provided the Town Manager with differences in the prioritization of some of the projects.

FY 2024  
Recommended  
Capital Plan

# FY 2024 Capital Requests

There were 29 capital requests totaling \$2,941,010 for FY 2024:

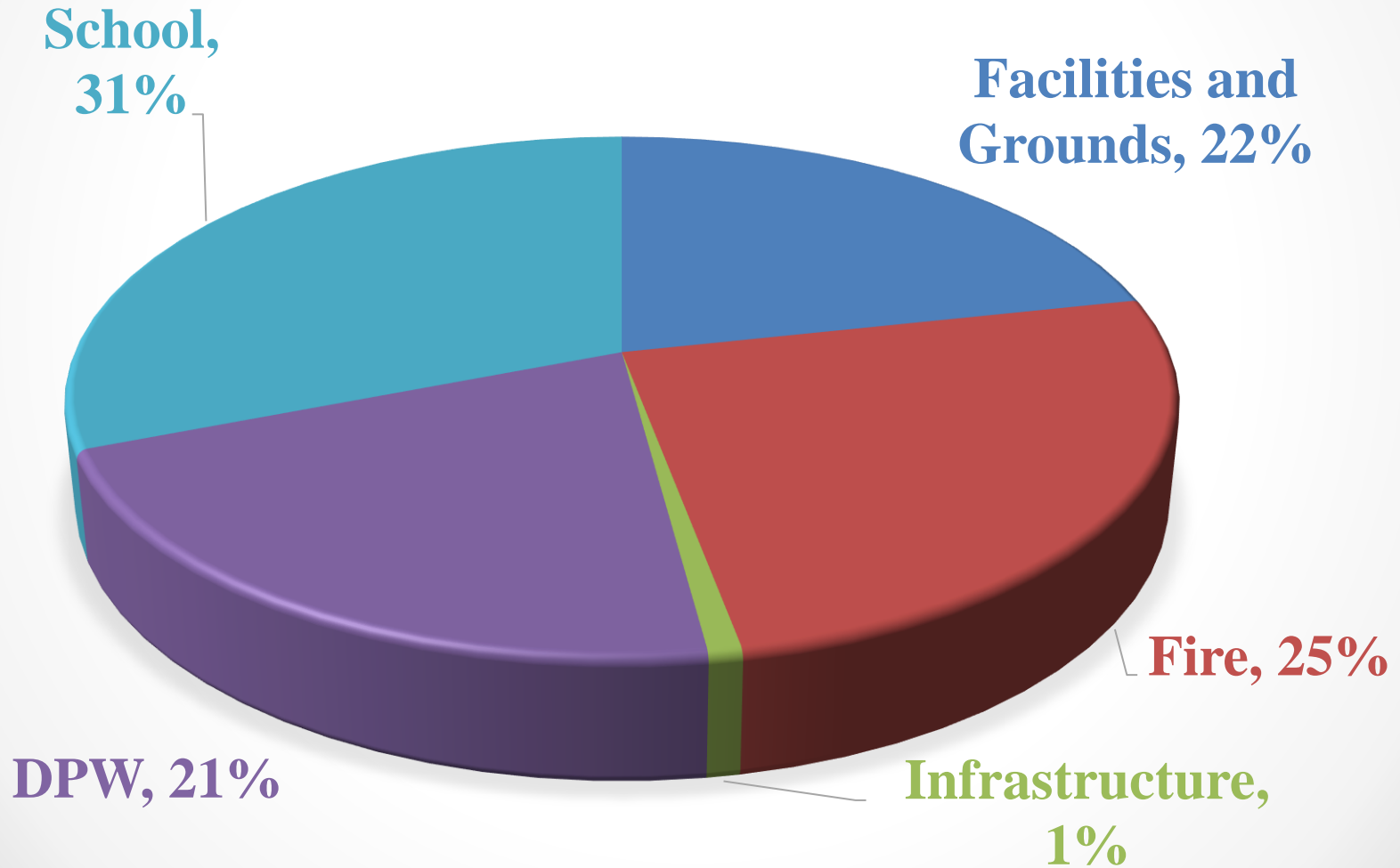
Department	CIP #	Request Title	FY2024
Facilities and Grounds	FM19-06C-2	Ritter Building, Painting, Vertex Year 2 Items #15-16	\$65,000.00
	FM19-07A-3	TC Passios Ansul Inspection, Charge, Operational Maintenance Vertex Item #25	\$25,000.00
	FM19-07A-4	TC Passios Plumbing Upgrade Vertex Item #24	\$20,000.00
	FM19-07A-1	TC Passios, Abatement Testing Vertex Item#21	\$50,000.00
	FM19-07A-2	TC Passios Side Walk Repair Vertex Item #4	\$25,000.00
	FM21-06-1	Brooks House, Porch / Fire Escape Engineering and Repair Vertex Item #8-9	\$40,000.00
	FM21-06-3	Brooks House, Roof/Gutter Repairs Vertex 10-12	\$20,000.00
	FM21-06-4	Brooks House, Window Repairs Vertex Items #5-6	\$50,000.00
	FM21-06-2	Brooks House, Exterior Doors Vertex Repairs Item #7	\$20,000.00
	FM23-01	Parks McNally Park	\$50,000.00
	FM23-02	Public Safety Building, Downspout Repairs	\$25,000.00
	FM23-03	Parks, Whalom Lake/Marshall Pond Treatment	\$30,000.00
	FM20-05	Senior Center, Parking Lot	\$150,000.00
	FM19-06C-1	Ritter Building, Floor Covering Replacement Vertex Item #14	\$65,000.00
<b>Total Facilities and Grounds</b>			<b>\$635,000.00</b>

# FY 2024 Capital Requests

Department	CIP #	Request Title	FY2024
Fire Department	FD23-01	Public Safety Radio system- Update/Replace Obsolete Hardware Phase 1	\$242,510.00
	FD17-03	Replacement Rescue 1	\$506,000.00
<b>Total Fire Department</b>			<b>\$748,510.00</b>
Public Works	DPW23-21	Cemetery, Headstone Restoration	\$38,000.00
	DPW23-16	New 1/2 Ton 4WD Crewcab Pickup	\$55,000.00
	DPW23-18	6 Wheel Dump/Spreaders/Plow Truck 2	\$240,000.00
	DPW 17-14	6 Wheel Dump/Spreaders/Plow Truck	\$240,000.00
	DPW23-20	Cemetery, Turf Restoration	\$50,000.00
	INFRA21-03	Northfield Culvert (Kellys Pond) Survey/Design/Permit	\$25,000.00
<b>Total Public Works</b>			<b>\$648,000.00</b>
School Department	LPS19-09	School Pickup Truck with Plow and Sander	\$68,000.00
	LPS23-06	MS/HS Turf Field Feasibility Study	\$50,000.00
	LPS20-05	THES Upgrade Fire Alarm System	\$287,000.00
	LPS23-07	LMHS, THES, Primary- Installation of 3M Window Safety Film	\$130,000.00
	LPS23-08	THES Exterior Door Upgrades/Replacements	\$160,000.00
	LPS23-09	THES Security Upgrades	\$131,000.00
	LPS23-10	Primary Security Upgrades	\$83,500.00
<b>Total School Department</b>			<b>\$909,500.00</b>
<b>Total Departments</b>			<b>\$2,941,010.00</b>



# Capital Projects by Category



# FY 2024 Capital Plan Recommendation

TM Priority #	CPC Priority #	Collins Score	CIP #	Dept.	Project Title	FY2024 Projected Costs
1	1	34	FD17-03	Fire	Replacement Rescue 1	\$506,000.00
2	2	31	LPS23-08	School	THES Exterior Door Upgrades/Replacements	\$160,000.00
3	3	34	LPS23-09	School	THES Security Upgrades	\$131,000.00
4	4	33	LPS23-10	School	Primary Security Upgrades	\$83,500.00
5	6	32	DPW 17-14	DPW	6 Wheel Dump/Spreader/Plow Truck	\$240,000.00
6	5	29	DPW23-18	DPW	6 Wheel Dump/Spreader/Plow Truck 2	\$240,000.00
						\$1,360,500.00
				Funding:	Raise & Appropriate	\$356,789.09
					Free Cash	\$0.00
					Unexpended Capital	\$17,710.91
					Special Purpose Stabilization	\$986,000.00
						\$1,360,500.00

# FY 2024 Capital Plan TM Priority #1

Project Title: **FD17-03 Replacement of Rescue 1**

Project Cost: **\$506,000**

Description and Justification: This project is to replace the 2014 Ambulance. Based on maintenance costs, wear and tear on the current ambulance, and increased use, the lifespan is projected at 10 years. The average delivery time is currently near 2 years from time of order. The ambulance is at its reasonable lifespan, the replacement will increase efficiencies/effectiveness, reduce potential liabilities, contributes to public safety and the public health/wellbeing of the community.



# FY2024 Capital Plan TM Priority #2

Project Title: **LPS23-08 THES Exterior Door Upgrades/Replacement**

Project Cost: **\$160,000**

Description and Justification: This request is for the installation of new vestibule that will require visitors to be buzzed in through 2 sets of doors to create enhanced, more reliable security. Door replacement must be done before access control upgrade. Current doors are over their reasonable lifespan, the project will reduce liabilities/threats, adds/expands customer service, contributes to public safety and aesthetics.





# FY 2024 Capital Plan TM Priority #3:

Project Title: **LPS23-09 THES Security Upgrades**

Project Cost: **\$131,000**

Description and Justification: This request is to upgrade door access controls and alarm keypad to match LMHS. This will eliminate pass codes and replace with access cards. Additional security cameras at all exterior doors, other interior areas, playground. Additional motion detectors.

This equipment is at its reasonable lifespan, the project increases effectiveness and efficiencies, reduces potential liabilities/threats, adds/expands customer service and contributes to education and public safety.



# FY 2024 Capital Plan TM Priority #4

Project Title: **LPS23-10 Primary School Security Upgrades**

Project Cost: **\$83,500**

Description and Justification: This request is to upgrade door access controls and alarm keypad to match LMHS. This will eliminate pass codes and replace with access cards. Additional security cameras at all exterior doors, other interior areas, playground. Additional motion detectors.

This equipment is at its reasonable lifespan, the project increases effectiveness and efficiencies, reduces potential liabilities/threats, adds/expands customer service and contributes to education and public safety.



# FY 2024 Capital Plan Priority #5

Project Title: **DPW17-14 6 Wheel  
Dump/Spreader/Plow**

Project Cost: **\$240,000**

Description and Justification:

This request is for a new 6-wheel dump/spreader/plow truck to replace the unusable 2008 International 6-wheel Dump/Spreader/Plow Truck # which has a blown motor and is de-commissioned. There are 7 snow plow routes. Each snow plow route needs a large truck with salt spreader and plow and we only have 7 of these trucks. Therefore, replacement of these trucks are vital to snow and ice operations.

This vehicle is over its reasonable life, replacing it would increase effectiveness/efficiencies, reduce potential liabilities/threats, decrease costs if replaced, and would contribute to public safety.





# FY 2024 Capital Plan TM

## Priority #6

Project Title: **DPW23-18 6 Wheel  
Dump/Spreader/Plow**

Project Cost: **\$240,000**

Description and Justification:

This request is for a new 6-wheel dump/spreader/plow truck to replace the unusable 2006 International 6-wheel Dump/Spreader/Plow Truck which is in poor condition and is decommissioned.

This vehicle is over its reasonable life, replacing it would increase effectiveness/efficiencies, reduce potential liabilities/threats, decrease costs if replaced, and would contribute to public safety.





## DPW Snow and Ice Salt Spreaders (big trucks) for Winter 2022-2023

Department	Year of Vehicle or Equipment	Manufacturer/Model	Description	Plate #	DPW Truck #	Mileage	Currently Vehicle Assigned to:
Salt spreaders/plows in service							
DPW	2016	MACK - GU712	6-Wheel Dump/Spreader/Plow Truck	M94536	14	13,965	DPW Year round operations
DPW	2017	MACK - GU712	6-Wheel Dump/Spreader/Plow Truck	M97503	15	26,479	DPW Year round operations
DPW	2008	INTERNATIONAL - DUMP TRUCK	6-Wheel Dump/Spreader/Plow Truck	M99121	18	46,495	Snow and Ice Operations Only

Salt spreaders/plows not in service because they are broken beyond repair economically							
DPW	1995	MACK - DUMP TRUCK	10-Wheel Spreader/Plow Truck	M52106	12	100,944	Out of Service
DPW	2006	INTERNATIONAL - 700SER DUMP	6-Wheel Dump/Spreader/Plow Truck	M3401A	13		Out of Service
DPW	2006	INTERNATIONAL - 700SER DUMP	6-Wheel Dump/Spreader/Plow Truck	M74309	11	59,952	Out of Service
DPW	2008	INTERNATIONAL - DUMP TRUCK	6-Wheel Dump/Spreader/Plow Truck	M5608A	19	52,570	Out of Service

# Capital Requests Not Included in Preliminary

## FY24 Capital Plan Recommendation

TM Priority #	CPC Priority #	Collins Score	CIP #	Project Title	FY2024 Capital Costs	Cumulative Cost
7	7	38	LPS20-05	THES Upgrade Fire Alarm System	\$287,000.00	\$1,647,500.00
8	8	47	FD23-01	Public Safety Radio system- Update/Replace Obsolete Hardware Phase 1	\$242,510.00	\$1,890,010.00
9	11	49	INFRA21-03	Northfield Culvert (Kellys Pond) Survey/Design/Permit	\$25,000.00	\$1,915,010.00
10	9	33	DPW23-16	New 1/2 Ton 4WD Crewcab Pickup	\$55,000.00	\$1,970,010.00
11	10	30	FM19-07A-3	TC Passios Ansul Inspection, Charge, Operational Maintenance Vertex Item #21	\$25,000.00	\$1,995,010.00
12	14	25	FM19-07A-2	TC Passios Side Walk Repair Vertex Item #4	\$25,000.00	\$2,020,010.00
13	17	27	FM23-03	Parks, Whalom Lake and Marshall Pond Treatment	\$30,000.00	\$2,050,010.00
14	12	17	FM23-02	Public Safety Building, Downspout Repairs	\$25,000.00	\$2,075,010.00
15	19	19	DPW23-21	Cemetery, Headstone Restoration	\$38,000.00	\$2,113,010.00
16	13	20	FM23-01	Parks, McNally Park	\$50,000.00	\$2,163,010.00
17	20	47	FM19-07A-1	TC Passios, Abatement Testing Vertex Item#21	\$50,000.00	\$2,213,010.00
18	21	22	LPS23-06	MS/HS Turf Field Feasibility Study	\$50,000.00	\$2,263,010.00
19	15	37	LPS19-09	School Pickup Truck with Plow and Sander	\$68,000.00	\$2,331,010.00
20	18	22	LPS23-07	LMHS, THES, Primary- Installation of 3M Window Safety Film	\$130,000.00	\$2,461,010.00
21	27	28	FM20-05	Senior Center, Parking Lot	\$150,000.00	\$2,611,010.00
22	22	24	FM19-06C-1	Ritter Building, Floor Covering Replacement Vertex Item #14	\$65,000.00	\$2,676,010.00
23	23	12	FM19-06C-2	Ritter Building, Painting, Vertex Year 2 Items #15-16	\$65,000.00	\$2,741,010.00
24	24	10	FM19-07A-4	TC Passios, Plumbing Upgrade Vertex Item #24	\$20,000.00	\$2,761,010.00
25	16	15	DPW23-20	Cemetery, Turf Restoration	\$50,000.00	\$2,811,010.00
26	25	24	FM21-06-3	Brooks House, Roof/Gutter Repairs Vertex 10-12	\$20,000.00	\$2,831,010.00
27	26	16	FM21-06-2	Brooks House, Exterior Doors Vertex Repairs Item #7	\$20,000.00	\$2,851,010.00
28	28	29	FM21-06-1	Brooks House, Porch / Fire Escape Engineering and Repair Vertex Item #8-9	\$40,000.00	\$2,891,010.00
29	29	29	FM21-06-4	Brooks House, Window Repairs Vertex Items #5-6	\$50,000.00	\$2,941,010.00

The total cost of projects not funded in the current recommendation is \$1,580,510

# FY 2023 Capital Plan Recommendation

TM Priority #	CPC Priority #	Collins Score	CIP #	Dept.	Project Title	FY2024 Projected Costs
1	1	34	FD17-03	Fire	Replacement Rescue 1	\$506,000.00
2	2	31	LPS23-08	School	THES Exterior Door Upgrades/Replacements	\$160,000.00
3	3	34	LPS23-09	School	THES Security Upgrades	\$131,000.00
4	4	33	LPS23-10	School	Primary Security Upgrades	\$83,500.00
5	6	32	DPW 17-14	DPW	6 Wheel Dump/Spreader/Plow Truck	\$240,000.00
6	5	29	DPW23-18	DPW	6 Wheel Dump/Spreader/Plow Truck 2	\$240,000.00
						\$1,360,500.00
				Funding:	Raise & Appropriate	\$356,789.09
					Free Cash	\$0.00
					Unexpended Capital	\$17,710.91
					Special Purpose Stabilization	\$986,000.00
						<b>\$1,360,500.00</b>

# Article 10-Create and Fund Special Purpose Stabilization Fund

- o MGL Chapter 40, Section 5B allows the creation of a “Special Purpose Stabilization Fund”
- o Designated purpose of this fund would be for Vehicles/Equipment. Based on future Capital Needs, the Town will need to purchase large ticket items. This fund allows us to start saving for those items now.
- o If another purpose (i.e. Buildings) becomes a higher priority, can change the purpose of the fund through a Town Meeting Vote.
- o Transfer of \$200,000 from Free Cash

# Looking Ahead

Capital Requests FY24-FY33

# 10 Year Capital Plan

Department	CIP #	Project Title	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
Facilities and Grounds	FM19-06C-2	Ritter Building, Painting, Vertex Year 2 Items #15-16	\$65,000.00									
	FM19-07A-3	TC Passios Ansul Inspection, Charge, Operational Maintenance Vertex Item #25	\$25,000.00									
	FM19-07A-4	TC Passios Plumbing Upgrade Vertex Item #24	\$20,000.00									
	FM19-07A-1	TC Passios, Abatement Testing Vertex Item#21	\$50,000.00									
	FM19-07A-2	TC Passios Side Walk Repair Vertex Item #4	\$25,000.00									
	FM21-06-1	Brooks House, Porch / Fire Escape Engineering and Repair Vertex Item #8-9	\$40,000.00									
	FM21-06-3	Brooks House, Roof/Gutter Repairs Vertex 10-12	\$20,000.00	\$45,000.00								
	FM21-06-4	Brooks House, Window Repairs Vertex Items #5-6	\$50,000.00									
	FM21-06-2	Brooks House, Exterior Doors Vertex Repairs Item #7	\$20,000.00	\$25,000.00	\$20,000.00							
	FM23-01	Parks McNally Park	\$50,000.00									
	FM23-02	Public Safety Building, Downspout Repairs	\$25,000.00									
	FM23-03	Parks, Whalom Lake/Marshall Pond Treatment	\$30,000.00									
	FM20-05	Senior Center, Parking Lot	\$150,000.00									
	FM19-06C-1	Ritter Building, Floor Covering Replacement Vertex Item #14	\$65,000.00									
	FM17-07-5	TC Passios Abatement Vertex Item #21		\$700,000.00								
	FM23-36	Parks, Marshall Pond Treatment		\$256,000.00								
	FM23-06	Town Software for Tracking		\$25,000.00								
	FM23-08	Public Safety Building, Offices / K-9 Unit / storage		\$50,000.00	\$300,000.00							
	FM23-29	Ritter Building, Basement and Foundation Repair		\$20,000.00								
	FM23-23	Ritter Building, Rear Stair Cover Access		\$35,000.00								

# 10 Year Capital Plan

[illegible]



# 10 Year Capital Plan

Department	CIP #	Project Title	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
Fire Department	FD17-03	Replacement Rescue 1	\$506,000.00									
	FD23-01	Public Safety Radio system- Update/Replace Obsolete Hardware Phase 1	\$242,510.00									
	FD16-19	Replace Engine 2 chassis		\$126,500.00								
	FD23-02	Public Safety Radio System - Replace update obsolete equipment- Phase 2		\$315,263.00								
	FD17-04	Replacement Car 2			\$62,000.00							
	FD22-04	Replacement- Car 1/Command Car				\$103,950.00						
	FD22-02	Replacement 4x4 Utility Truck with Plow				\$116,600.00						
	FD17-01	Replacement Squad 3				\$1,432,500.00						
	FD22-01	Replacement Rescue 2					\$615,047.00					
	FD22-03	Replacement Engine 5									\$949,300.00	
Total Fire Department			\$748,510.00	\$441,763.00	\$62,000.00	\$1,653,050.00	\$615,047.00	\$0.00	\$0.00	\$0.00	\$949,300.00	\$0.00



# 10 Year Capital Plan

Department	CIP #	Project Title	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
Police Department	PD19-01	Marked Police Vehicle, replacement for K9 cruiser (PD19-01)		\$76,191.00								
	PD19-02-A	Marked Police Vehicle, replacement for traffic vehicle (PD19-02-A)		\$72,058.00								
	PD19-02-B	Unmarked Police Detective Vehicle Replacement (PD19-02-B)			\$65,058.00							
	PD19-03-A	Marked Police Vehicle, replacement for 2020 Ford Explorer (PD19-03-A)			\$72,058.00							
	PD22-03	Bulletproof Vests (PD22-03)				\$25,000.00						
	PD22-02	Portable Radios (PD22-02)				\$36,500.00						
	PD20-04	Marked Police Vehicle, replacement for Patrol Bureau vehicle (PD20-04)				\$75,559.00						
	PD19-03-B	Marked Police Vehicle, replacement for Patrol Bureau vehicle (PD19-03-B)				\$75,559.00						
	PD20-06	Marked Police Vehicle, replacement for Patrol vehicle (PD20-06)					\$77,825.00					
	PD20-05	Marked Police Vehicle, replacement for Supervisor Car (PD20-05)					\$77,825.00					
	PD19-04	Marked Police Vehicle, replacement for Patrol vehicle (PD19-04)						\$80,160.00				
	PD22-05	Unmarked Police Vehicle - New vehicle for second Detective (PD22-05)						\$71,090.00				
	PD22-04	Handguns (PD22-04)						\$20,000.00				
	PD20-07	Marked Police Vehicle, replacement for SRO vehicle (PD20-07)						\$80,160.00				
	PD20-11	Marked Police Vehicle, replacement for Patrol vehicle (PD20-11)							\$82,565.00			
	PD20-19	Marked Police Vehicle, replacement for Traffic vehicle (PD20-19)							\$82,565.00			
	PD20-15	Marked Police Vehicle, replacement for Patrol vehicle (PD20-15)								\$85,042.00		
	PD20-12	Marked Police Vehicle, replacement for Patrol vehicle (PD20-12)								\$85,042.00		
	PD23-01	Portable Radios (PD23-1)									\$50,000.00	
	PD20-23	Unmarked Police Vehicle - Replacement vehicle for Chief (PD20-23)									\$77,682.00	
	PD20-16	Marked Police Vehicle, replacement for Canine vehicle (PD20-16)									\$90,221.00	
	PD20-17	Marked Police Vehicle, replacement for Patrol vehicle (PD20-17)									\$87,593.00	
	PD20-21	Marked Police Vehicle, replacement for Patrol vehicle (PD20-21)										\$90,221.00
	PD20-20	Marked Police Vehicle, replacement for Supervisor Car (PD20-20)										\$90,221.00
	PD20-09	Unmarked Police Vehicle - Replacement vehicle for Lieutenant										\$80,013.00
Total Police Department			\$0.00	\$148,249.00	\$137,116.00	\$212,618.00	\$155,650.00	\$251,410.00	\$165,130.00	\$170,084.00	\$305,496.00	\$260,455.00

# 10 Year Capital Plan

Department	CIP #	Project Title	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
Public Works	DPW23-21	Cemetery, Headstone Restoration	\$38,000.00									
	DPW23-16	New 1/2 Ton 4WD Crewcab Pickup	\$55,000.00									
	DPW23-18	6 Wheel Dump/Spread/Plow Truck 2	\$240,000.00									
	DPW 17-14	6 Wheel Dump/Spread/Plow Truck	\$240,000.00									
	DPW23-20	Cemetery, Turf Restoration	\$50,000.00									
	INFRA21-03	Northfield Culvert (Kellys Pond) Survey/Design/Permit	\$25,000.00									
	DPW23-15	Air Compressor and Accessories		\$30,000.00								
	DPW22-01	Front End Loader with Plow		\$215,000.00								
	DPW23-19	6 Wheel Dump/Spread/Plow Truck 3		\$255,000.00								
	INFRA22-01	Northfield Road Culvert (East of Holman) Survey/Design/Permit		\$90,000.00								
	INFRA21-04	Northfield Culvert (Kellys Pond) Construction		\$150,000.00								
	INFRA21-06	Flat Hill Road Drainage Construction		\$240,000.00								
	DPW23-17	One Ton Utility Body/Plow Truck			\$70,000.00							
	INFRA22-02	Northfield Road Culvert (East of Holman) Construction			\$750,000.00							
	DPW21-03	Mini Excavator with Trailer			\$80,000.00							
	DPW23-11	Tractor with Bucket Loader			\$150,000.00							
	DPW23-12	One Ton Dump/Plow Truck 2			\$70,000.00							
	DPW23-13	One Ton Dump/Plow Truck			\$70,000.00							
	DPW23-14	Catch Basin Cleaning Truck			\$92,000.00							
	DPW23-10	Fabric Salt Shed				\$500,000.00	\$500,000.00					
	DPW23-06	Front End Loader						\$255,000.00				
	DPW23-07	Brush Chipper						\$100,000.00				
	DPW23-08	One Ton Utility Body/Plow Truck 3						\$75,000.00				
	DPW23-09	One Ton Utility Body/Plow Truck 2						\$75,000.00				
	DPW23-02	Cemetery, Lawn Mower								\$20,000.00		
	DPW23-03	6 Wheel Dump/Spread/Plow Truck 5								\$280,000.00		
	DPW23-04	One Ton Dump/Plow Truck 3							\$75,000.00			
	DPW23-05	6 Wheel Dump/Spread/Plow Truck 4							\$275,000.00			
	DPW22-02	Backhoe/Loader							\$175,000.00			
Total Public Works			\$648,000.00	\$980,000.00	#####	\$500,000.00	\$500,000.00	\$505,000.00	\$525,000.00	\$300,000.00	\$0.00	\$0.00

# 10 Year Capital Plan

Department	CIP #	Project Title	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
	LPS20-05	THES Upgrade Fire Alarm System	\$287,000.00									
	LPS23-07	LMHS, THES, Primary- Installation of 3M Window Safety Film	\$130,000.00									
	LPS23-08	THES Exterior Door Upgrades/Replacements	\$160,000.00									
	LPS23-09	THES Security Upgrades	\$131,000.00									
	LPS23-10	Primary Security Upgrades	\$83,500.00									
	LPS19-09	School Pickup Truck with Plow and Sander	\$68,000.00									
	LPS23-06	MS/HS Turf Field Feasibility Study	\$50,000.00									
	LPS23-03	MS/HS Turf Field Engineered Drawings Derived From Feasibility Study		\$150,000.00								
	LPS23-04	Primary-New Age Appropriate Playground Equipment		\$200,000.00								
	LPS23-05	Primary- Feasibility Study for Parking Expansion		\$30,000.00								
	LPS20-09	School-13 Passenger Van			\$40,000.00							
	LPS20-04-A	Upgrade Turf Field Walls / Drainage, Concession Stand			\$2,000,000.00							
	LPS19-06	THES Floor Tile Replacement			\$100,000.00							
	LPS17-03-B	THES New Roof				\$500,000.00						
	LPS17-26	Primary New Gas Condensing Boilers				\$130,000.00						
	LPS23-02	Primary Driveway/Parking Expansion				\$205,000.00						
	LPS19-08	School Pickup Truck with Plow				\$50,923.00						
	LPS16-14	THES ADA Modifications/Upgrades					\$212,986.00					
	LPS20-06	THES Complete Window Replacement						\$1,242,353.00				
	LPS20-07	THES HVAC Upgrade							\$4,348,710.00			
	LPS22-03	THES Plumbing Upgrades								\$241,882.00		
	LPS22-02	THES Fire Suppression System								\$2,615,156.00		
	LPS22-01	THES Electrical Systems Upgrade								\$3,922,734.00		
	LPS22-05	THES Elevator Replacement									\$300,000.00	
Total School Department			\$909,500.00	\$380,000.00	\$2,140,000.00	\$885,923.00	\$212,986.00	\$1,242,353.00	\$4,348,710.00	\$6,779,772.00	\$300,000.00	\$0.00

# 10 Year Capital Plan

[FY24-FY33 Capital Requests by Department, 1-25-23.xlsx](#)

# 10 Year Capital Plan

FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033
\$2,941,010.00	\$3,106,012.00	\$4,216,116.00	\$3,628,591.00	\$2,318,683.00	\$2,173,763.00	\$5,448,840.00	\$7,704,856.00	\$1,704,796.00	\$2,230,455.00

Our five-year average expenditure on capital is \$1.62M and the three-year average is \$1.63M. Given there are capital project requests totaling \$35.47M at this point in time for the next 10 years, and if our funding remains consistent, we will not be funding approx. \$19.5M in capital requests.

		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	5 YEAR AVERAGE	3 YEAR AVERAGE
Funding:	Raise & appropriate	\$ 767,999.97	\$ 923,235.87	\$ 487,507.00	\$ 682,502.42	\$ 967,725.00	\$765,794	\$ 712,578.14
	Free cash	\$ 215,736.00	\$ 582,731.96	\$ 647,880.00	\$ 804,041.00	\$ 1,000,000.00	\$650,078	\$ 817,307.00
	Borrow	\$ 480,495.00					\$480,495	
	Unexpended Capital	\$ 54,478.03	\$ 171,781.68	\$ 6,826.00	\$ 111,281.58	\$ 195,124.00	\$107,898	\$ 104,410.53
	Premium Reserved for Capital		\$ 6,350.49				\$6,350	
	Special Purpose Stab.							
	Total Available Funding	\$ 1,518,709.00	\$ 1,684,100.00	\$ 1,142,213.00	\$ 1,597,825	\$ 2,162,849	\$1,621,139	\$ 1,634,295.67

# Next Steps

- Re-evaluate the FY2024 Capital Plan from now until town meeting to see if additional funding can go towards the FY2024 capital projects that were not funded.
- Revisit funding sources if Free Cash is available to be appropriated.
- Continue to plan on using the Special Purpose Stabilization Fund in future years that there are large vehicle/equipment needs unless there are sufficient funds through other regular sources (R&A, Free Cash, Unexpended Capital).
- Decisions on the future of THES, TCP, and involved space uses are still critical to impact on capital planning and debt planning.

# Questions?